

# SEAN

**Skill Elevation in Apparel Manufacturing** 





Center for Lean Excellence is a Singapore-based training and consulting service provider with its operations hub in Sri Lanka, specializing in the apparel industry.

Our team comprises seasoned experts who have held senior roles in leading apparel manufacturing companies across China, India, Sri Lanka, Bangladesh, Vietnam, Jordan, Pakistan, and Cambodia. Collectively, our experts bring over 150 years of industry experience, offering invaluable insights and strategic solutions.

Since 2019, we have partnered with numerous apparel companies worldwide, helping them elevate management capabilities and enhance operational efficiency. In 2022, we became the execution partner for the GEAR (Gender Equality and Returns) program, a collaborative initiative by IFC, ILO, and Better Work Sri Lanka.

Through this program, we successfully upskilled 200+ participants from 30 factories across 12 organizations in Sri Lanka.

Our impact speaks for itself:

- 10,000+ training and coaching hours delivered
  - 4.2% increase in operational efficiency
  - 5.4% reduction in end-line defect rates
- · Millions of dollars in cost savings for participating companies
  - 84% of trained participants promoted within a year

Building on our extensive experience in apparel manufacturing, we are now introducing the SEAM (Skill Elevation in Apparel Manufacturing)

Program—a comprehensive initiative designed to drive measurable improvements in workforce capability, efficiency, and business outcomes. Let us help your organization achieve sustainable excellence in apparel manufacturing.

# Our Impact on Sri Lankan Apparel Industry through GEAR

In 2022, we became the execution partner for the GEAR (Gender Equality and Returns) program, a collaborative initiative by IFC, ILO, and Better Work Sri Lanka



"In Sri Lanka, We've trained **200+ trainees** from **30+ Factories** representing **12 companies!** "

Business Impact		iness Impact	People Impact		
	4.2%	Efficiency ↑	84% Pr	romoted	
	5.4%	Quality ↑	50% Sa	alary †	



# SEAM Overview



Practical, results-driven training designed to maximize efficiency in the apparel industry, addressing the gap in specialized training



**Mangers & Executives.** Based on the requirement the program can be customized for Frontline Members

### **Objectives**





# SEAM Scope

#### **Technical Skills** Development - 4 Days

Sewing | Cutting | Production | IE | Process Management

**Lean Capability** Development – 3 Days

Lean Problem Solving | Kaizen | Waste Eliminating | Process Mapping

Soft Skills Improvement – 3 Days

Communication | Professionalism | Adaptability | Negotiation

On the Job Coaching - 2 Hrs/Person

Individual & Group Coaching | Measurement & Evaluation

Outward Bound Training (OBT) - 1 Day

Leadership | Teamwork | Decision-Making | Self-Confidence



## **Content Summary**

#### **Technical Skills** Development

Day	Key Area	Topics
	Manufacturing Process & Role of Executive	Role of a Manager in Driving Performance
		Textile and Apparel Manufacturing Process Optimization
01		Standard Work for Consistency and Efficiency
		Quick Changeover to Reduce Downtime
		Optimizing Layout for Smooth Workflow
		Line Balancing for Better Production Flow
02	Production Planning & Efficiency	Production Planning for On-Time Delivery
		Efficiency Improvement in Production Lines
	Product Development Flow	Product Development & Pre-Production process
03		Operation Cost Management for Profitability
		Techniques in Standard Minute Value (SMV)
04	Managing People	Skill Development for Multiskilling
U <del>4</del>		Optimizing Operator Training

#### 2 Lean Capability Development

Day	Key Area	Topics
	Learning to See	Introduction to Lean, Value & 8 Types of Wastes
01		Deep understanding wastes with process mapping
		Gemba Kaizen for Continuous Improvement
02	Lean Problems Solving	Structured Problem-Solving Techniques
		A3 Thinking for Project Management
	Lean Essentials for Apparel	TPM for machine maintenance
03		BIQ for quality management
		Pull System Kanban for flow management

## **Content Summary**

#### **Soft Skills** Improvement

Day	Key Area	Topics
	Managing self, emotions and self-care	Managing and overcoming inner criticism and self-doubt
		Self-awareness and self-care techniques
01		Emotional management practices
		Mindfulness and relaxation
		Stress management, self-care techniques Work-life balance
	Personality development	Personality types
		Confidence & Positive attitude
02		Positive personal qualities
		Motivation and self drive
		Planning and organizational skills
	Leadership Development & Communication skills	Leadership and management styles
03		Emotional intelligence Empathy, compassion and respect
US		Effective communication skills Communication styles
		Presentation skills and negotiation skills

#### On the Job Coaching

Day	Key Area	Content
	Group & Individual Coaching Sessions	Observe & evaluate the trainees individually
		Identify skill gaps against the desired level
01		Individually provide feedback
		Practical work shops, project monitoring and coaching.
		Closely monitor the personal and operational transformation

## **Content Summary**

### **Outward Bound Training (OBT)**

Day	Key Area	Outcomes	
	Full Day Outward Bound Training with Physical Activities, Games and Challenges	Managing and overcoming inner criticism and self-doubt	
		Enhancing creativity, problem solving skills	
01		Increasing collaboration	
		Resolving intra-group or personal conflicts	
		Maintaining work-life balance with quality outcome	
্ৰিণ্ড শুহী Customized OBT Program		am All Equipment & Facilities	
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Specific Location



Professional Facilitators



Supporting Staff



Lunch & Snacks



First Aid



#### **Measurement & Evaluation (M&E)**



Personal Transformation

- Practical Assignment
- Group Project Work
- Examination
- On-the-job training progress report
- 360 evaluation Before & After



**Operational Transformation** 

Baseline, Midline & Endline Progress of pilot areas

- Efficiency / P2P
- Defect Rate & DIFOT
- Absenteeism / Turnover



Training Delivery

- Post-training feedback score
- Participant exam score
- Individual Assignment score
- Activity book completion score



#### **Trainer Panel**

Led by a highly experienced panel of industry experts, bringing deep expertise and proven success in developing future leaders in the apparel sector



RASANJANIE LIYANAGE
Lead Technical Trainer
22 Year of Experience



VIDARSHANI PERERA
Lead Soft Skill Trainer
18 Year of Experience



WIMAL ATAPATTU Leadership Coach 30 Years of Experience



DARSHANA RATNAYAKE
Lean Coach
25 Years of Experience



ROHAN ARIYARATNE
OBT Trainer
25 Years of Experience



SUJEEWA WAIDYATHILAKA
Technical Skill Trainer
26 Year of Experience



DULAN PERERA
Technical Trainer
15 years of Experience



LAPITHA GUNASINGHE
On the Job Coach
25 Years of Experience



ASANKA HENEGEDARA
On the Job Coach
15 Years of Experience

#### Investment

1	Technical Skills Development - 4 Days	USD 200 PP
2	Lean Capability Development - 3 Days	USD 150 PP
3	Soft Skills Improvement – 3 Days	USD 150 PP
4	On the Job Coaching - 2 Hrs/Person	USD 250 PP
5	Outward Bound Training (OBT) - 1 Day	USD 150 PP

#### **Notes:**

- A minimum of 20 participants is required to conduct the training program.
- Airfare, accommodation, and internal transportation costs are to be borne by the client.
- Client can customize the training modules based on their specific needs.
- The client is responsible for providing the training room and necessary facilities, including a projector, whiteboards, flip charts, and other required equipment.
- Client to provide access to their factories for practical sessions.
- For OBT, the client shall provide a location that meets the specifications provided by CLE.

#### **Contact Us**



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